Subject: Advance Proposal of Meeting Agenda Items and Nomination of Candidates for Consideration as Directors for the 2027 Annual General Meeting of Shareholders

Dear Shareholders,

In accordance with the principles of good corporate governance, the Board of Directors of FNS Holdings Public Company Limited (the "Company") deems it appropriate for the Company to provide minority shareholders with an opportunity to propose additional meeting agenda items in advance of the Annual General Meeting of Shareholders and to nominate qualified candidates for consideration and election as directors of the Company. The relevant criteria and procedures are set out below:

1. Shareholders wishing to propose an agenda item for inclusion in the shareholders' meeting agenda or to nominate an individual for consideration as a director of the Company must hold shares with voting rights totaling not less than 5 percent of the Company's total voting rights. The required shareholding may be held by an individual shareholder or by a group of shareholders acting collectively.

2. Shareholders who satisfy the qualifications set out in Clause 1 and wish to propose an agenda item for inclusion in the agenda of the shareholders' meeting or to nominate a qualified individual for consideration and selection as a director of the Company are requested to complete the "Form for Proposing Agenda Items or Nominating Director Candidates for the 2027 Annual General Meeting of Shareholders" and provide a certification confirming the accuracy and completeness of the information submitted.

3. Shareholders satisfying the qualifications prescribed in Clause 1 who wish to propose an agenda item for inclusion in the agenda of the Annual General Meeting of Shareholders or to nominate a candidate for consideration as a director of the Company shall submit such proposal in writing. The proposal must include the information required under Clause 2 and be accompanied by documentary evidence of shareholding, namely a certificate issued by a securities company, the Stock Exchange of Thailand, Thailand Securities Depository Co., Ltd., or a custodian, confirming the number of shares held, or a certified true copy of the shareholder's share certificate. All documents must be delivered to the Company by registered mail at the following address:

Ms. Pornpimon Yamthassana
FNS Holdings Public Company Limited
6th Floor, 345 Surawong Building
345 Surawong Road, Suriyawongse Subdistrict
Bang Rak District, Bangkok 10500

The Company will only consider proposals that are duly received by the Company on or before 31 January 2027.

The Company reserves the right to consider and include only those proposals that the Board of Directors determines to be beneficial to the Company and its shareholders as a whole and that comply with applicable laws, regulations, and relevant rules.

Proposal Form

For Proposing Agenda Items or Nominating a Candidate For Election as Director for the 2027 Annual General Meeting of Shareholders

Date: _____

Name–Surname of Proposing Shareholder: _____

Address: _____

_____

Telephone Number: _____

Fax Number: _____

Shareholding in FNS: _____ Shares As of: _____

Proposed Agenda Item: _____

_____

Purpose of the Proposal: (For acknowledgement, For approval, or For consideration)

_____

Supporting Facts and Rationale: _____

_____

(In the case of a director nomination, please provide the information required on pages 2–3 of this form and attach all relevant supporting documents.)

Other Supporting Information: _____

_____

_____

I hereby certify that the information set forth above is true and correct.

Signed: _____ Shareholder

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Particulars of the Individual Proposed for Consideration and Election as a Director of the Company

1. Name–Surname: _____

   Nationality: _____

   Date of Birth (Day/Month/Year): _____ Age: _____ Years

2. Address: _____

   _____

   Telephone Number: _____

3. Shareholding in FNS: _____ Shares As of: _____

4. Current Occupation and Employer: _____

5. Educational Qualifications:

	Year	Educational Institution

6. Employment History

	Year	Company / Organization

7. Marital Status: _____

   Spouse's Name: _____ Number of Shares Held _____ Shares

   Children's Names: _____ Number of Shares Held _____ Shares

   _____ Number of Shares Held _____ Shares

   _____ Number of Shares Held _____ Shares

   _____ Number of Shares Held _____ Shares

1. Direct and Indirect Interests in FNS Holdings Public Company Limited, Its Subsidiaries, Associates, and Related Companies (If the nominee has any direct or indirect interest in the Company, its subsidiaries, associates, or related companies, please specify the nature of the transaction or activity, the nature of such interest, and the amount or value of the interest involved in sufficient detail.)

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_____

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2. Shareholdings or Directorships in Subsidiaries, Associates, or Related Companies of FNS Holdings Public Company Limited (If the nominee holds shares in any subsidiary, associate, or related company of FNS Holdings Public Company Limited, please specify the name of the company, the number of shares held, the percentage of shareholding relative to the registered capital, and whether such company is a subsidiary, an associate, or a related company. If the nominee serves as a director of any such company, please specify the name of the company and indicate whether it is a subsidiary, an associate, or a related company of the Company.)

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3. Shareholdings, Partnership Interests, or Directorships in Businesses Having the Same Nature of Business as, and Competing with, FNS Holdings Public Company Limited. (Please disclose any shareholdings, partnership interests, or directorships in any partnership or company that engages in a business of the same nature as, or in competition with, FNS Holdings Public Company Limited. Please specify the name of the partnership or company, the number of shares held, the percentage of shareholding relative to the registered capital, and the nature of the business conducted.)

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I hereby certify that the information set forth above is true and correct.

Signed: _____ Shareholder

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Note: FNS Holdings Public Company Limited will consider only those nominees who possess the qualifications required under the rules and regulations of the Stock Exchange of Thailand (SET) and the Office of the Securities and Exchange Commission (SEC).